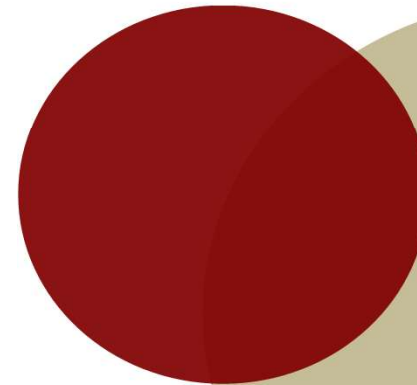


**Fortified Futures**  
**Climate resilience and**  
**partnerships in World**  
**Heritage fortifications**





# Content

How is climate change transforming the relationships between public authorities and private partners involved in the conservation, management et reuse of fortified heritage ?

- I. Context of Fortifications of Vauban, a serial World Heritage property
- II. Adaptation requires new forms of expertise, innovation and cooperation
- III. Towards a new governance model for climate resilience ?

An aerial photograph of a historic town, likely Vauban, showing a central square with a fountain, surrounded by dense, multi-story buildings with red-tiled roofs. The town is bordered by green spaces and trees, with a large fortification structure visible in the upper left. The text "I. Context of Fortifications of Vauban, a serial World Heritage property" is overlaid in white, monospace-style font on the left side of the image.

I. Context of  
Fortifications of  
Vauban, a serial  
World Heritage  
property

# The Vauban Network: a World Heritage laboratory



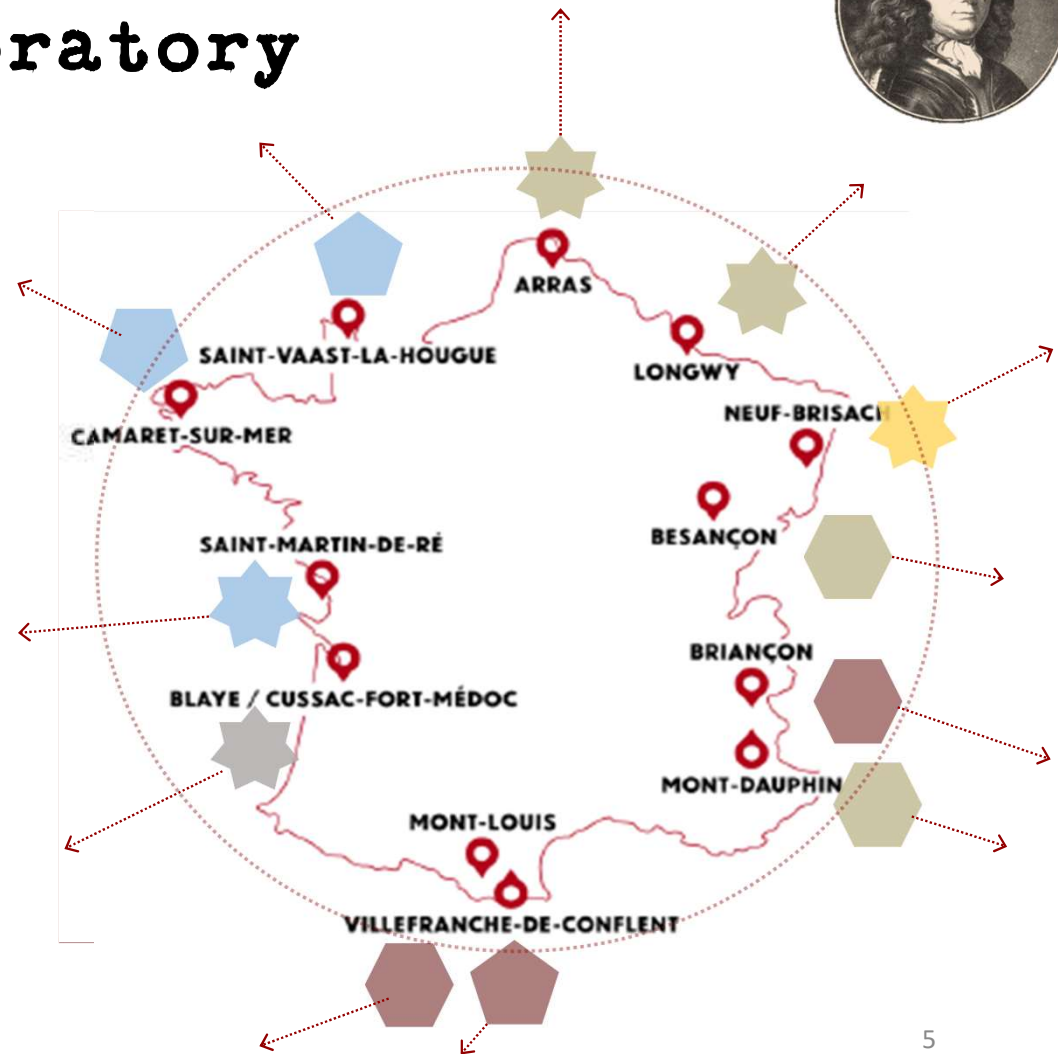
**Why is the Vauban Network a relevant case study ?**

- 12 fortified sites : "Fortifications of Vauban"
- World Heritage property
- coastal, mountain, urban and rural contexts
- predominantly public ownership
- presence of private owners, operators and investors

Associative stewardship for coordination

**A common challenge**

- How can climate adaptation be reconciled with the preservation of Outstanding Universal Value?



# Climate change affects the entire fortified ecosystem

## Observed impacts

Hazard	Example
Flooding	Tatihou Island
Storms	Camaret-sur-Mer
Ground instability	Blaye
Freeze-thaw cycles	Briançon
Urban heat islands	Neuf-Brisach
Biodiversity changes and humidity	All

## First observation

Climate change affects not only monuments but also all actors involved in their management.



LONGWY



BRIANÇON



CAMARET-SUR-MER



ARRAS



BESANÇON



BLAYE/CUSSAC-FORT-MÉDOC



SAINT-MARTIN-DE-RÉ



SAINT-VAAST-LA-HOUGUE



VILLEFRANCHE-DE-CONFLENT



MONT-DAUPHIN



MONT-LOUIS



NEUF-BRISACH

# Who are the private partners of the Vauban Network ?

## Beyond the traditional PPP model

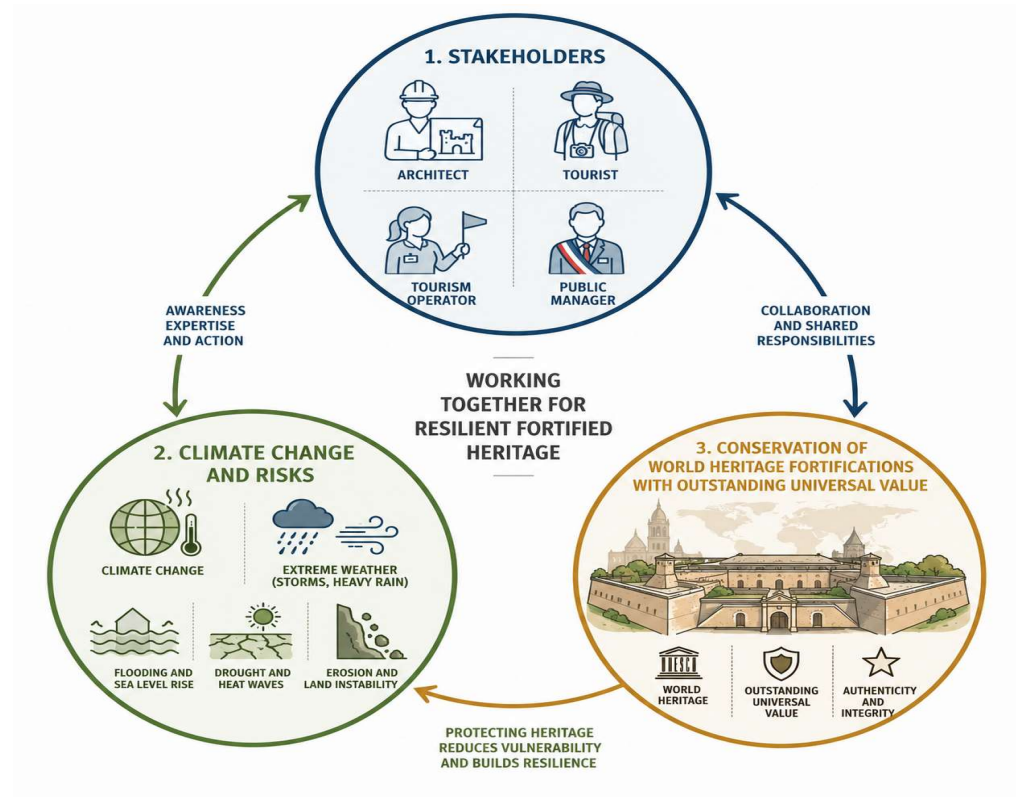
The Vauban sites rarely rely on formal PPP contracts.

Yet many private actors are involved :

- Property owners, inhabitants
- Developers
- Heritage architects
- Engineering firms
- Insurance companies
- Tourism operators
- Sponsors

## Key question

- Can these actors become climate-resilience partners?





II. Adaptation  
requires new forms of  
expertise, innovation  
and cooperation

# Climate adaptation requires new expertise to preserve Outstanding Universal Value

## Increasing needs

- structural shape : several sites still lack structural shape
- moisture management
- drainage systems
- vegetation control
- preventive maintenance

## Emerging questions

- Do local authorities have sufficient expertise? Public agents need training
- Are specialized companies numerous enough? Specialized craftsmen are busy
- Who pays for increased monitoring and maintenance?



# Innovation and discussion for conservation

## New climate challenges require private sector-led innovation

- bio-based materials
- digital diagnostics
- climate modelling
- research programs

## Key tension

- How far can innovation go without affecting authenticity and integrity?
- How can innovation be integrated into public procurement procedures ?
- Innovative principles must be accepted by the project management authorities and by the French government responsible for commissioning the works.



# Climate adaptation, biodiversity versus heritage preservation ?

## The Tatihou case

Protection of the sea wall versus biodiversity conservation.

### More broadly

Climate adaptation increasingly generates conflicts between:

- heritage conservation
- biodiversity protection
- landscape preservation
- renewable energy deployment

### Question

- Who arbitrates these competing objectives?
- How do private partners take up this question and participate in this reflection?



# Adaptive reuse: a climate strategy?

"The most sustainable building is often the one already standing."

## Examples

- Suzzoni Barracks (city of Neuf-Brisach)
- Biomass heating project (citadel of Arras)

## Opportunities

- Restoration of monument
- Reduced carbon footprint
- Reduced vacancy
- Economic revitalisation

## Risks

- loss of heritage significance
- inappropriate interventions
- pressure on Outstanding Universal Value



# Tourism operators and inhabitants as climate actors

## Examples

Besançon:

- Restaurant serves local products

Blaye:

- sustainable mobility with boats

Arras:

- Main Square Festival sustainability measures

## Key question

- Can tourism contribute to resilience while preserving heritage values and increasing revenues ?





**III. Towards a new  
governance model for  
climate resilience ?**

# The French National Climate Adaptation Plan (2024)

## A major policy shift

For the first time, heritage is explicitly included.

Measure 5: Protecting natural and cultural heritage from climate change impacts.

### Main actions

- climate risk mapping
- prevention plans
- preventive maintenance
- training
- climate standards
- pilot adaptation projects

### But...

- No dedicated funding mechanism has yet been identified
- How are local authorities and private partners involved in the process?

# Who pays for climate adaptation?

## A new category of heritage costs

- monitoring
- preventive maintenance
- climate studies
- adaptation works
- post-disaster repairs

## Yet responsibilities remain unclear : Who should bear the cost?

- owners?
- operators?
- investors?
- insurers?
- public authorities?

## Hypothesis

- Climate change is creating a new governance challenge rather than merely a conservation challenge.



# Integrating climate strategy into partnerships

## Existing tools

- procurement contracts
- concessions
- long-term leases
- occupancy agreements
- sponsorship agreements

## Current limitation

Climate resilience is rarely included as a contractual objective.

## Emerging question

Should climate resilience become a governance criterion in heritage partnerships?



# Integrating climate strategy into partnerships

- **Increase awareness among residents and decision-makers of the importance of fortifications, their history and heritage values, and the impacts of climate change.**  
**Examples :** Climate Fresk workshops, conservation-focused visits, interpretation centre/exhibition space.
- **Strengthen and expand preliminary studies and assessments.**  
**Actions:** historical and heritage studies, state of conservation, visitor and use analyses, climate change impact studies, risk assessments.
- **Establish collaborative platforms bringing together public and private stakeholders to exchange knowledge and develop innovative approaches to research, the protection of Outstanding Universal Value, climate adaptation, and the sustainable reuse of fortifications.**  
**Actions:** risk management planning, development of new practices, adaptive reuse programs for fortifications.
- **Promote a holistic and systemic approach to fortification management.**  
**Actions:** climate adaptation master plan, sustainability certification.



# Towards collective heritage resilience

## Three unresolved questions

1. How can adaptation be reconciled with Outstanding Universal Value?
2. How can climate risks and costs be shared fairly?
3. How can public-private partnerships evolve from service delivery to resilience governance?

## Fortified Futures

- A European platform to exchange practices, test solutions and develop new partnership models.



## Contact us:

Réseau des sites majeurs de Vauban  
2, rue Mégevand – F 25034 Besançon cedex  
+33 3 81 41 53 95  
+33 6 32 96 33 34  
reseau.vauban@besancon.fr  
www.sites-vauban.org

Follow us : Facebook Instagram

*Thank you !*

